



# Institute for Co-operative Education

## Annual Report 2008-2009



Institute for Co-operative Education  
Institut d'enseignement coopératif





# Message from the director

It has been almost 30 years since Concordia University's Institute for Co-operative Education was established and a handful of chemistry students were accepted to study in this unique educational format. Look how far we've come! Today we have more than 1,200 students in 35 programs across all four faculties.

Today, a university education no longer guarantees even the brightest student gainful employment in his or her chosen field. The skills demanded of today's new graduates are more challenging and diverse than ever before. As educators and employers we must help students develop essential skills so that they become sought-after and valuable employees and productive citizens.

Research suggests that there is a direct link between co-operative education and employability. According to the Conference Board of Canada "academic skills, personal management skills and teamwork skills" are all part of the harmonious mix of qualifications that forward-looking employers are seeking. Nothing less! With the development of this concept of employability skills identified by the Conference Board of Canada and essential skills identified by Human Resources Development Canada there is increased validity for and relevance of the Co-operative Education Model. By alternating program relevant work experience with academic study, co-op students graduate with the kind of practical experience that today's employers are seeking.

Building on our decades of success close to home, we are now expanding international work term opportunities. This will enable qualified and motivated students to gain valuable international work experience and help them understand the cross-cultural perspectives of business. In addition, co-operative education programs build



international alliances between education, industry and government, providing the connections that help developed and developing nations achieve business success in a global economy.

In order to facilitate international initiatives the Institute for Co-operative Education is partnering with FORMASUP, a consortium of major universities and schools representing all sectors of the economy in France. The result of this collaboration has already resulted in a highly successful exchange of students.

We value our relationships with all our co-op partners and look forward to working together to prepare students to accept real-world challenges and effect real-world change.

Christine M. Webb, MEd  
Director and Principal  
Institute for Co-operative Education

**Mission** *Working in partnership with students, faculty and employers, we provide the highest quality and comprehensive co-operative education, career development and experiential learning to students at Concordia to help them achieve the knowledge, skills and experience they need to lead successful professional lives.*

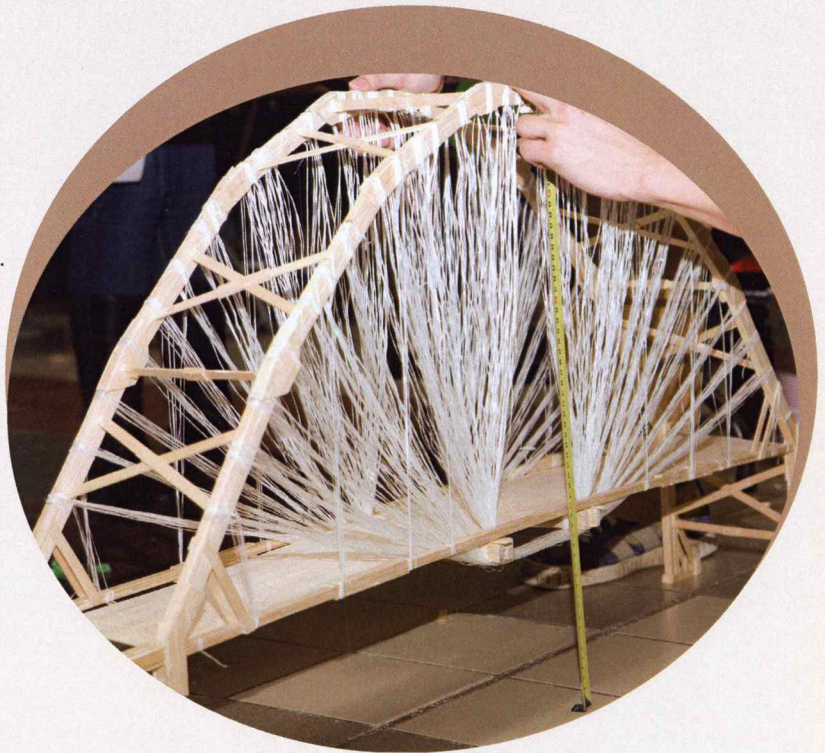


# Co-op Involvement

Co-operative Education is by its very nature deeply involved with the community. The basis of experiential learning is the sharing of knowledge and experience between Concordia's co-op students and the professional, governmental and not-for-profit communities where our students train to work. This outreach is reciprocal between employers and co-op students, as each has something to learn from the other. Concordia's internal community also benefits from co-operative education, as our students return to the classroom eager to share their experience. Co-op is a source of enrichment for the entire university, providing research opportunities for students and academics, and valuable points of contact between co-op staff and co-op employers.

Participation in co-op can encourage students to improve academically when they realize that the more they know going into a work term, the more they will be able to learn. As they progress through their academic and work terms they are eager to help their peers within the framework of the co-op mentorship program. Employer/employee mentorship is intrinsic to the work term experience itself.

The existence of co-op is very attractive to a large number of students who recognize the opportunities that can be theirs with the resources of co-op's staff, administration, academic and employer contacts supporting them. The Institute for Co-operative Education provides students not just a way to gain practical experience within their chosen field, but a way to graduate with less debt, more career opportunities, and a richer university experience.



# Concordia Today

Concordia is a large, urban university, in Montreal, Quebec, Canada. The university has two campuses, set approximately 7 km apart: Sir George Williams Campus is in the downtown core of Montreal, and Loyola Campus is in the residential west-end of Montreal.

Although founded in 1974, the university traces its academic roots back to the early 20th century, with the development of the Jesuit-run Loyola College and the YMCA-based Sir George Williams University.

Loyola College grew out of the English-language program of Collège Ste-Marie, a French-language Jesuit school founded in 1848. It became a separate institution in 1896. In the period between the wars, Loyola gradually departed from the traditional collège classique mould and assumed the shape of a four-year undergraduate liberal arts college. Concordia's pioneering spirit can be traced back to Loyola College, which offered innovative programming and began offering evening classes in 1958 for the benefit of those unable to attend on a full-time basis.

The origins of Sir George Williams University go back to the evening classes first offered by the Montreal YMCA in 1873. Taking the name of the founder of the YMCA, Sir George Williams College came into being in 1926, and received its official University Charter in 1948. Through the 60s its Honors, Masters, and Doctoral programs grew, and research activity began to expand rapidly – special research centers were already in place at the time of the merger. Sir George Williams was also an innovative school; evening and part-time students made up a large part of its enrollment. Academic programs were never seen as “full-time” or “part-time,” and this approach has remained a cornerstone of Concordia policy.

In 1968 negotiations began to merge the two schools. In 1974, Concordia University was born. Over time its faculty structure has grown and been refined, and colleges and institutes developed in the interest of interdisciplinary studies.



# Studying at Concordia

Concordia's more than 180 undergraduate programs are divided into four Faculties: Arts and Science, Engineering and Computer Science, Fine Arts, and the John Molson School of Business. In the 2007-2008 academic year, 39,230 students were enrolled in credit courses.

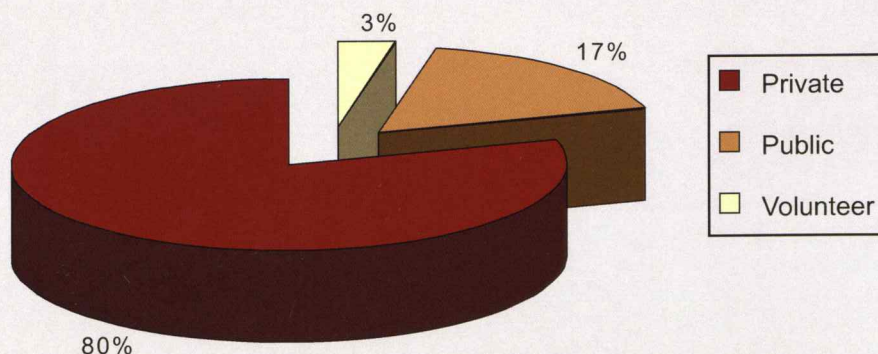
Our Faculty of Arts and Science includes the Humanities, the Natural Sciences and the Social Sciences. 17,000 undergraduate and graduate students can choose from among more than 2,800 courses, spread out over 26 departments and colleges. In the Engineering and Computer Science faculty, over 6,400 students are applying their creative and academic skills to advance the frontiers of knowledge and technology. Our Faculty of Fine Arts offers an unparalleled range of programs from both the visual and performing arts to 3,400 students. The John Molson School of Business aims to educate and graduate students with the skills necessary to thrive in today's fiercely competitive workplace. Over 7,600 students can choose from 18 programs of study, including undergraduate and graduate studies, and several graduate certificate and diploma programs.

## Institute for Co-operative Education

On February 22, 1980, the Board of Governors of Concordia University approved in principle the establishment of the Institute for Co-operative Education. Its first students were accepted that spring and went on their first work terms in 1981. Since then, the Institute for Co-operative education has grown from offering a handful of programs to students in the Faculty of Arts and Science, to providing experiential learning opportunities to 1,200 students in more than 35 undergraduate and graduate programs across all four faculties.

Based on the Loyola Campus for 20 years, the Institute for Co-operative Education has called the downtown Sir George William campus home for almost a decade.

**2008 Work Terms by Sector**





# What is Co-op?

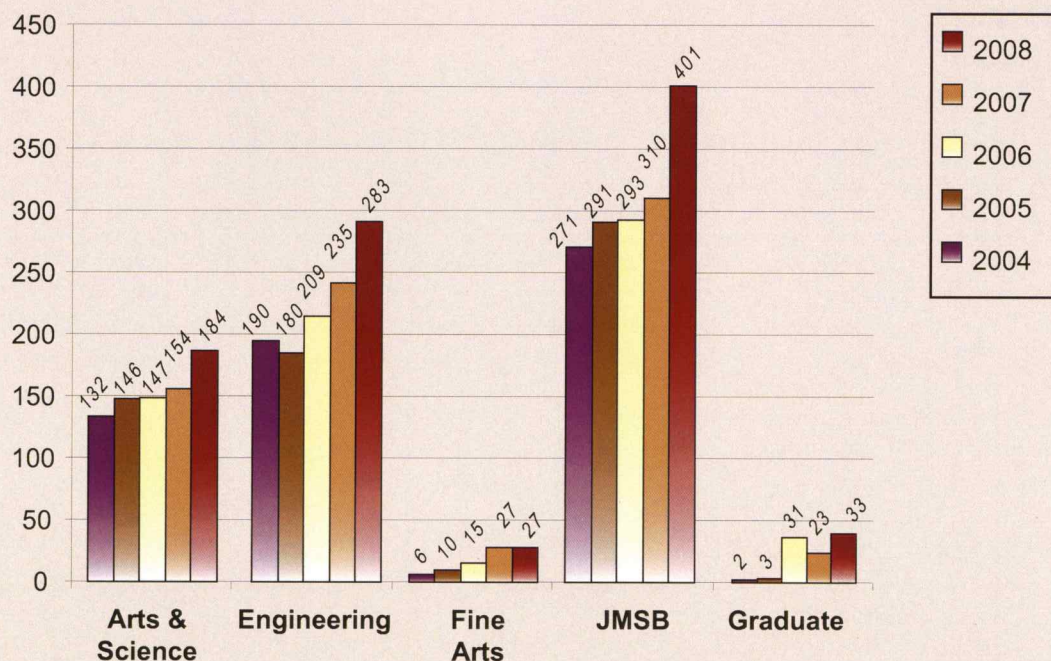
Co-op is an experiential learning strategy and a way to put students' learning to work through alternating academic terms with 12 to 16 week paid, practical, program relevant work terms. These work terms correspond to Concordia's academic terms, starting May, September or January of each year, and are followed up on-campus with formal reflective learning seminars.

Co-op students apply for work terms from a pool of jobs offered each semester. Employers then interview the students they think might be a good match.

The work experiences are directly related to the students' fields of study and students are exposed to a wide variety of tasks.



**Number of Work Terms by Faculty**





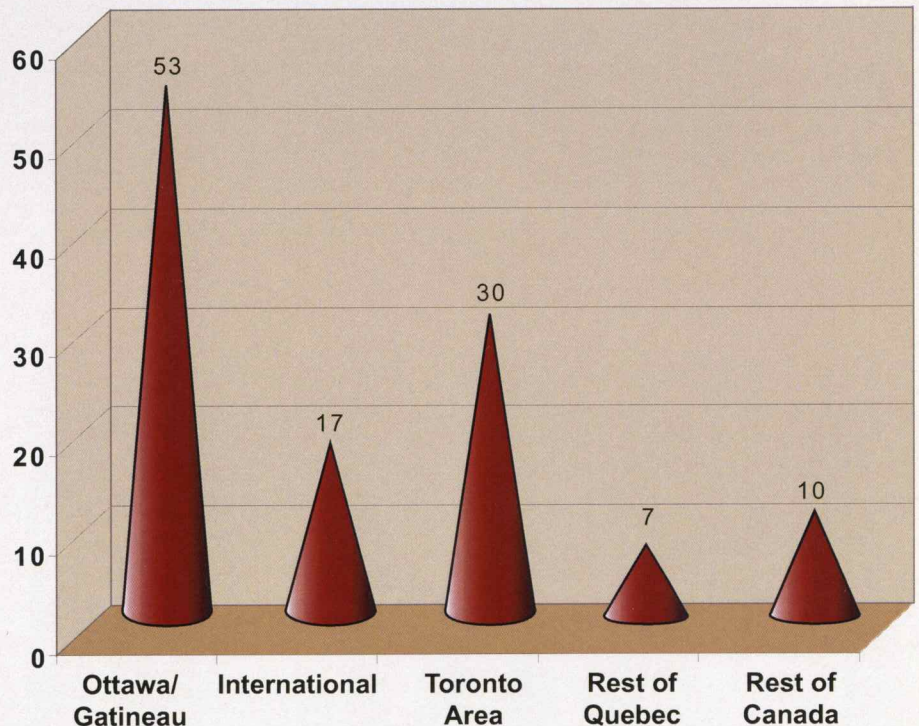
# Co-operative Education

A co-operative education program formally integrates students' academic studies with work experience in co-operative employer organizations. The usual plan is for the student to alternate periods of experience in appropriate fields of business, government, social services and the professions according to the following criteria:

- Each work situation is developed and/or approved by the co-operative educational institution as a suitable learning situation.
- The co-operative education student is engaged in productive work rather than merely observing.
- The co-operative education student receives remuneration for the work performed.
- The co-operative education student's performance on the job is monitored by the co-operative education institution.
- The co-operative education student's performance on the job is supervised and evaluated by the student's employer.
- The total co-operative education work experience is normally fifty percent of the time spent in academic study, and in no circumstances less than thirty percent.



2008 Work Terms Outside Montreal



*International co-op work terms took students to Bangladesh, China, Czech Republic, Eritrea, France, Germany, Saudi Arabia, Spain, United Arab Emirates, and United States this year.*

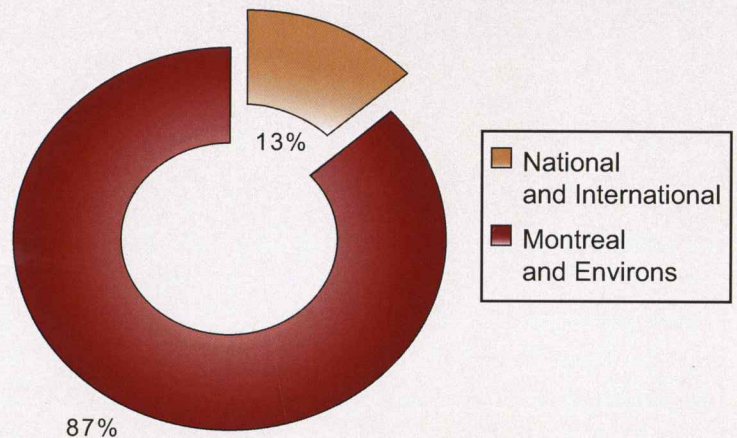


# Reflective Learning

An integral part of co-operative education is the engagement of co-op students in a reflective learning process. Co-op students meet in small groups with a facilitator to review and comment on the learning objectives of their most recently completed work term. In this way they are able to integrate their on-the-job experience with their academic programs, as well as adapt and set new learning goals. Each goal must be clear, specific, measurable, and normally attainable within the work term. Goals can relate to career exploration, technical or other knowledge acquisition and personal or professional skills development.

Over the past year, more than 100 reflective learning seminars took place at the Institute for Co-operative Education.

**2008 Work Term Locations**



## Co-op Programs

### Co-op Bachelors Programs

#### *Faculty of Arts and Science (BA or BSc)*

- Actuarial Mathematics
- Actuarial Mathematics/ Finance
- Chemistry/Biochemistry
- Economics
- Physics
- Pure and Applied Mathematics
- Statistics
- Translation (English and French)

#### *Faculty of Fine Arts (BFA)*

- Art History
- Computation Arts
- Design

#### *Faculty of Engineering and Computer Science: Engineering (BEng)*

- Building
- Civil
- Computer
- Electrical
- Environmental
- Industrial
- Mechanical
- Software

#### *Faculty of Engineering and Computer Science: Computer Science (BCompSc)*

- Computer Applications
  - Computation Arts
  - Mathematics and Statistics
- Computer Systems
- Information Systems
- Software Systems

#### *Industrial Experience Program (BEng or BCompSc)*

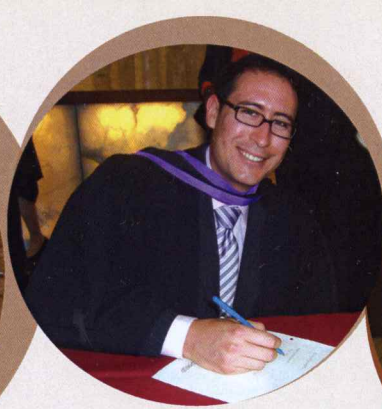
#### *John Molson School of Business (BComm)*

- Accountancy
- Finance
- Human Resource Management
- International Business
- Management Information Systems
- Marketing
- Supply Chain Operations Management

### Co-op Masters Programs

- MA Economics
- MASc Quality Systems Engineering
- MASc Information Systems Security
- MBA





## A year in Co-op ...

Co-op congratulated its graduates at the June and November Convocation Ceremonies. A large percentage of prizewinners were from Co-op.

Co-op organized Excel, Illustrator, Photoshop and InDesign workshops to boost Co-op students' employable skills.

Co-op introduced the Industrial Experience Program to help even more Concordia Engineering and Computer Science students get on-the-job experience.

Co-op welcomed future students at the Concordia Open House.

Co-op helped students find their way at the International Career Fair.

Co-op hosted the Quebec Chapter Canada Green Building Council Meeting.

Co-op organized and presented the ASP Construction Health and Safety Course.

Co-op helped spread the word with the MSc in Administration Information Session.

Co-op Mentorship Program has helped dozens of mentors and mentees compare experiences and provide academic and career support.

Co-op Welcome Orientation gathered 385 new Co-op students to receive Co-op specific information that is common to all, no matter what their Co-op program. Later there was an "Eat 'n' Greet" with other Co-op students, faculty and staff.

Co-op students helped build team spirit as well as bridges at the 24th Annual Troitsky Bridge Building Competition.







Co-op students were big contributors at the CASA Cares Fashion Show.

Co-op went green as a contributor to the Sustainable Business Conference.

Études française's team, half of whom were Co-op students, was "magnifique" at the fourth edition of the Translation Games.

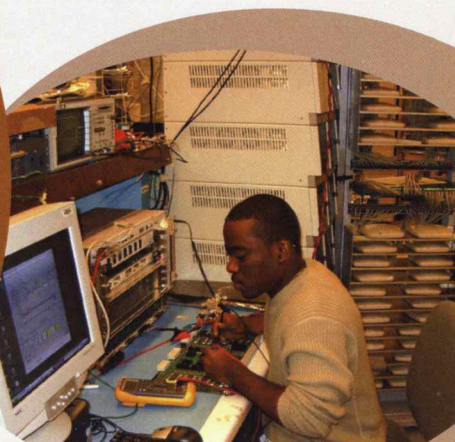
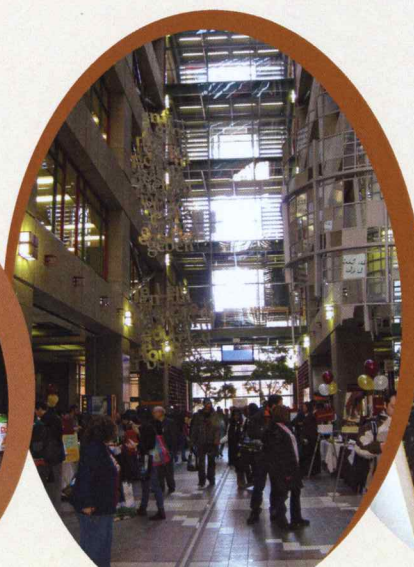
Co-op offers professional development seminars to help students prepare for the working world.

- Resume Writing
- Cover Letters
- Interview Techniques
- Leadership
- Personal Awareness
- Teamwork
- Understanding Different Working Styles
- Effective Communication

Co-op partner information sessions brought employers and students closer together.

- AXA Canada
- CAE
- Conestoga-Rovers & Associates
- IBM
- Inspec-Sol
- Research In Motion
- Statistics Canada
- Syncrude

# ... highlights and accomplishments.





# 2009 Co-op Awards of Recognition

## Student Awards

### **Alexandre Quintal Co-op Student of the Year Award**

*Recognizing Exceptional Personal,  
Professional and Academic Achievement*

**Ive Cartier**  
**Kyle Rogers-Brodeur**

### **Daniel Harrison International Work Term Grant**

*"Helping Co-op Students Spread Their Wings"*

**Guillaume Beaudoin, Maroussia Beaulieu,  
Alexandre Begin, Ion-Mircea Ghinda,  
Henriette Huynh, Eileen Tan**

### **Stelcner Family Prize**

*For excellent students in Concordia's  
Economics Co-op Program*

**Rahul Sudarshan**  
**Roberto Tesolin**

### **Deirdre Annis Mark Award**

*For high academic standing, excellent  
aptitude for translation and a sense of social  
responsibility in extracurricular activities*

**Angèle Beaulieu**

### **Marthe Catry-Verron Award of Excellence**

*To recognize and reward outstanding students  
in the Co-op Program in Translation*

**Ive Cartier**

### **Mannadiar Family Institute for Co-operative Education Finance Scholarship**

*To encourage and reward scholarship and  
professional development in Finance Co-op  
students*

**Ion-Mircea Ghinda**

### **Entrepreneurship Award**

*For true entrepreneurial spirit and a serious  
commitment to the realization of their ideas  
and the success of their enterprise*

**Oliver Cohen**

### **International Business Co-op Student Award**

*To encourage International Business students  
to pursue an international work term*

**Eileen Tan**



Angèle Beaulieu with Marthe Catry-Verron



# Employer's Choice

*In recognition of outstanding Co-op students who performed beyond expectation during their work term*

**Christopher Ablenas, Biochemistry**

Nominated by Sophie Dahan, PerkinElmer BioSignal

**Jean-Nicolas Brunet-Comtois, Actuarial Math/Finance**

**Joel Ducharme, Actuarial Math**

**Jessica Lafleur, Actuarial Math**

**Jonathan Morin, Actuarial Math/Finance**

Nominated by Sébastien Routhier, Towers Perrin

**Meaghan Girard, Translation F-E**

Nominated by Liette Michaud-Hedge, Ministère de l'Éducation, du Loisir et du Sport

**Pauline Huynh, Marketing**

Nominated by Harvey Schwartz, Engage Presentations

**Caroline Marek, Statistics**

Nominated by Gail Fawcett, Human Resources and Skills Development Canada



*Jill Selick and Marie Fournier of Beiersdorf Canada*

## Staff and Faculty Awards

### **Award of Appreciation**

*This award recognizes the continued contribution of coordinators, faculty and staff members who are integral to students receiving a successful Co-op experience*

**Jean-Michel Paquette**

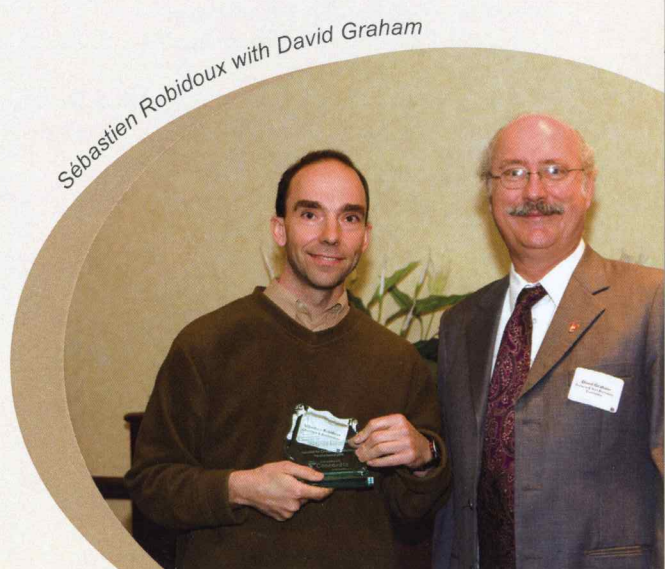
Coordinator

**Sébastien Robidoux, PhD**

Academic Director

**Melissa Clidas**

Co-op Assistant



*Sébastien Robidoux with David Graham*



# Employer Awards

## **Outstanding Commitment to Co-op Award**

*Recognizing employers who have shown themselves to be true partners and participants in the experiential learning process that is the foundation of co-operative education*

**Beiersdorf Canada, Inspec-Sol, PerkinElmer  
BioSignal, Quebec Regional Call Centre, Canada  
Revenue Agency, Samson Bélair/Deloitte Touche**

## **Coordinators' Choice Award**

*Characterizing the appreciation of the coordinators who deal directly with the employers*

**Ari Babetas, FlexGroup International  
Sophie Dahan, PerkinElmer BioSignal  
Watson Woo, Goldsmith Hersh S.E.N.C.R.L.  
Marianne Zalzal, City of Westmount Public Works**

## **Bellwether Award**

*Reflecting our appreciation of co-op graduates who have made inroads and championed the hiring of co-op students within their organizations*

**Photinie MacDonald, Fisheries & Oceans Canada  
Philip Patenaude, Roll Harris & Associates  
Michael Vezina, Economical Insurance Group  
Jennifer Zimmerman, Revision Eyewear**

# Student's Choice

*Recognizing the "best employer/company" or "best supervisor" over the past year, as nominated by the co-op students themselves, based on the overall work-term experience, the relevance to their academic program, and their personal growth*

## **Pratt & Whitney, Richard Balan and Nadia Parissi**

Nominated by Marketing co-op student, Guillaume Boivin

## **Kids Help Phone, Christopher Blais**

Nominated by Marketing co-op student, Melissa Robusto

## **Cirque du Soleil, Troy Duazo and Tracey Errico**

Nominated by Marketing co-op student, Annie Chung

## **Pratt & Whitney, Craig Huisson**

Nominated by Marketing co-op student, Alejandra Gonzales

## **Canadian Pacific, Ken LeGrand**

Nominated by Finance co-op student, Dylida Mao

## **Penson Financial Services, Christine Rolland**

Nominated by Software Engineering co-op student, Edward Walshe



*Jennifer Zimmerman of Revision Eyewear with David Graham*



# Co-op Student Showcase Participants



Ives Carlier and Kyle Rogers-Brodeur

Justin Chan  
Management Information  
Systems

Annie Chung  
Marketing

Michael Conte  
Building Engineering

David Cyr  
Biochemistry

Heather Gagnon  
Marketing

Mark Ghobrial  
Computer Science

Alejandra Gonzalez  
Marketing

Simon Harchun  
Computation Arts

Eldar Khasmamedov  
Computer Engineering

Razvan Lada-Moldovan  
Software Engineering

Mallika Malan  
Finance

Sarah Marchand  
Design

Christopher McCall  
Supply Chain Operations  
Management

Nikolaos Papadakis  
Computer Engineering

Daniel Roberts  
Computation Arts

Kyle Rogers-Brodeur  
Computer Science

Can Garbis Sahinyan  
Management Information  
Systems

Edward Walshe  
Software Engineering

Liane Wong  
Design

Hadi Alaee  
Mechanical Engineering

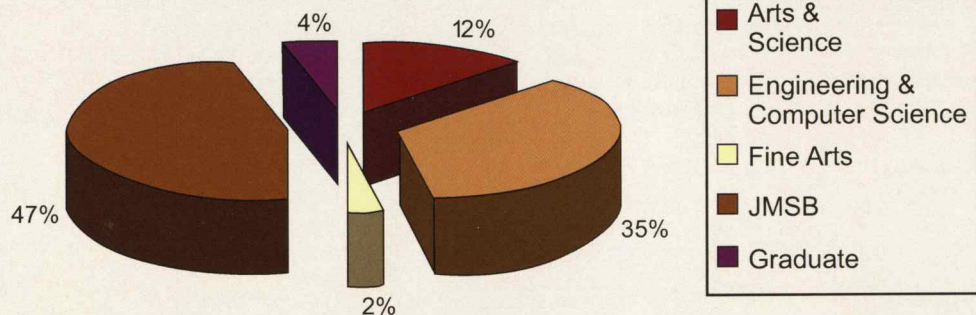
Mohammed Al-Mehdar  
Electrical Engineering

Cristina Baptista  
Accountancy

Angèle Beaulieu  
Translation

Guillaume Boivin  
Marketing

## 2008 Co-op Students by Faculty





# 2008 Co-op Employers

AbitibiBowater  
AC Plastiques Canada Inc.  
Advantech AMT, Inc.  
AEGON Canada  
Agriculture & Agri-Food Canada  
Air Canada  
Air Liquide Canada Ltee  
Aktel (TM International  
(Bangladesh) Limited)  
Alcatel-Lucent Canada Inc.  
Anglocom  
Ansary Financial Group  
AON  
Apathy is Boring  
Aptilon  
Aquaterra Corporation Ltd.  
Atwater Library and Computer  
Centre  
Audiens  
Autodesk, Media &  
Entertainment  
Avalon Actuares  
Aveos  
AXA Canada  
BancTec Canada, Inc.  
Bank of Canada  
Banque nationale du Canada/  
National Bank  
BBA (Breton, Banville &  
Associés )  
BC Hydro  
BDC (Business Development  
Bank of Canada)  
Bechtel  
Beiersdorf Canada Inc.  
Bell Canada Enterprises (BCE)  
Bell Helicopter Textron Canada  
Berkshire Securities Inc.  
BES inc.  
Bessner Gallay Kreisman  
Biotechnology Medical Services  
K. Canada Inc. (BMS)  
Birks & Mayors Inc.  
Black Theatre Workshop  
Blake, Cassels & Graydon  
Blue Metropolis Foundation  
BMG Multimedia  
BMO Nesbitt Burns

BMO (Bank of Montreal)  
Boehringer Ingelheim (Canada)  
Bombardier Aerospace  
Bombardier Transport  
Bristol-Myers Squibb Canada  
Buffalo Jeans  
CAD Railway Industry  
CAE Inc.  
Caiman Tower Group  
Caisse Populaire Desjardins  
Canada Border Services  
Agency  
Canada Public Service Agency  
Canada Revenue Agency  
Canadian Food Inspection  
Agency  
Canadian Pacific Railway  
Canadian Space Agency  
Canderel Management Inc.  
Canderm Pharma Inc.  
Casansa Design Inc.  
Cascades Inc.  
Castle Hall Alternatives  
Castle Metals  
Centaur Theatre Company  
Center for Cardiovascular  
Research (CCR)/ GiM  
Ceska Pojistovna a.s.  
CGC Inc.  
CGI Région Montréal  
Chenelière Éducation  
CHUM/Centre Hospitalier de  
l'Université de Montréal  
CIBC  
CIBC World Markets  
CIMA+  
Cirque du Soleil  
Cité de Dorval  
Climatisation Morrison Air  
Conditioning Inc.  
CN Investment Division  
code4business  
COFACE  
Cogeco  
Cohésion Stratégies Inc.  
Communications Security  
Establishment  
Computer Sciences Corporation

Concordia University  
Construction Garnier  
Construction Kiewit  
Construction Wondertech  
Corporate Fleet Services/  
Services de parc automobiles  
corporatif  
Cott Beverages Canada  
CRA(Conestoga-Rovers &  
Associés Inc.)  
CSE Development  
Daito Group  
Dallaire Forest Kirouac  
SENCRL  
Darling Foundry/Fonderie  
Darling  
Dassault Systèmes Inc.  
DCFS Canada Corp  
Desjardins  
Dessau Inc.  
Développement économique  
Canada  
DHL Eritrea  
Discount location d'autos et  
camions  
Domtar  
Dundee Securities Corporation  
EADS-CASA  
Economical Insurance Group  
EDS Canada  
Eidos  
Electronic Arts Canada  
EllisDon - Calgary  
EllisDon Corporation  
EmbVUE Inc.  
Engage Presentations  
Engineers Without Borders  
Enterprise Location D'Autos  
Environment Canada  
Ericsson Canada Inc.  
Ernst & Young  
Essence Securities Ltd.  
Fairview (GuangZhou) Knitting  
Garment Factory  
Fasken Martineau Du Moulin  
FEM International  
Fersten Worldwide  
Festo Inc.

Fido Solutions Inc  
Fisheries and Oceans Canada/  
Pêches et Océans Canada  
Flexgroup International  
Foresight Corporate  
Communications Inc.  
Foundation of Stars/Fondation  
des étoiles  
FPIInnovations - Paprican  
Division  
Fusepoint Managed Services  
Inc./Fusepoint Services  
d'infogérance  
Gagné & Gagné  
Audioprothésiste  
Gallery Lamoureux Ritzenhoff  
Garda  
GE Lumination  
General Electric  
GENIVAR Société en  
Commandite  
Gestion IAMGOLD-Québec Inc.  
Gillett Entertainment Group  
Goldsmith Hersh S.E.N.C.R.L  
Goodrich Controls Systems  
Health Canada  
HSBC  
Hubbell Incorporated  
Human Resources and Social  
Development Canada  
I.D.E.M. Traduction  
IBM Canada Ltd.  
IBM Ottawa Software Lab  
Icograda  
IEC Holden Inc.  
Imperial Tobacco Canada  
Industrial Alliance Securities  
Inc./ Industrielle Alliance  
Industry Canada/Industrie  
Canada  
Inspec-Sol Inc.  
Institut Armand Frappier  
Institut Canadien des  
Comptables Agrees  
Intelrad Medical System Inc.  
InterDigital Canada  
Interinvest Consulting  
Corporation of Canada Ltd.



Investissements PDJ  
Investissements PSP  
Iperceptions  
Iron Ore Company of Canada  
IS Innovation Specialties  
Isam Kabani Partners & Co  
IsoTech Design  
Jarislowsky, Fraser & Co. Ltd.  
JMMK  
Just for Laughs Festival  
Kids Help Phone  
KoSA Music  
KPMG  
LS Financial Services Inc.  
La Capitale  
La Compagnie Meloche Inc.  
La Senza Corp  
Language Research  
Development Group Inc.  
L'arena des Canadiens  
Laurentide Controls  
Le Château  
Le Groupe Master  
Le Groupe Montoni  
Le Groupe Solroc  
Le Regroupement des Aveugles  
et Amblyopes du Montreal  
Metropolitain  
Les Solutions Victrix  
Lockheed Martin  
Locweld Inc.  
MaCo Architectural Millwork  
Magil Construction  
Mannarino Systems & Software  
Manulife Financial  
Mark Segall Chartered  
Accountant Inc.  
Marque d'Or Inc.  
Matrox  
Matson, Driscoll & Damico Ltd.  
MAX Technologies  
McCord Museum of Canadian  
History  
McGill-Queen's University Press  
Medisca Pharmaceutique  
MEDZONE  
Meloche Monnex Inc.

Mercer  
Merck Frosst Canada  
Metso Paper  
Microbridge Technologies Inc.  
Microsoft  
Ministère de l'Éducation, du  
Loisir et du Sport  
Ministère des Transports du  
Québec  
Mirabaud Canada Inc.  
Mitel Networks  
Morgan Stanley  
Morneau Sobeco  
Morris & Mackenzie  
Morrison Hershfield Ltd.  
Mosaic Sales Solution  
National Congress of Italian  
Canadians  
National Film Board of Canada,  
Animation Studio  
National Research Council of  
Canada  
nCube Solutions  
NeoFerric Technologies Inc.  
New-Global Corporation  
Nokia  
Novacap  
Oceanwide Inc.  
Office of the Auditor General  
Old Brewery Mission  
Optimum Re Insurance  
Company  
Organization for the Protection  
of Children's Rights  
Orthosoft (Division of Zimmer  
CAS)  
OSL Marketing Communications  
Pageau Morel  
Panther Publication Inc.  
Parcs Canada/Parks Canada  
Paris Glove of Canada Ltd.  
Park Extension Youth  
Organization (PEYO)  
Peak Financial Services  
Penson Financial Services  
PerkinElmer BioSignal Inc.  
Pierre Fabre Dermo-

Cosmétique  
Point Zero  
Porter Hétu International  
Pratt & Whitney Canada  
PricewaterhouseCoopers LLP  
Protech Chemicals Ltd.  
Public Works and Government  
Services Canada  
City of Westmount Public Works  
PyroGenesis Canada Inc.  
Q8ISMobile Inc  
Quebec Breast Cancer  
Foundation  
Quéformat Ltée  
RadialPoint Safecare General  
Partnership  
RBC  
RBC Dominion Securities Ltd.  
Redcat Media Inc.  
Reliance Construction Group  
Repercussion Theatre  
Research in Motion  
Revay & Associates Limited  
Revision Eyewear  
Rideau  
Rio Tinto Alcan  
RioCan Property Services  
Rogers  
Roll Harris & Associates  
Rolls-Royce (Canada) Limited  
Royal International Corp.  
RSM Richter  
Ruby Stein Wagner  
CMHC-SCHL  
Safe Life Corp.  
Saine Marketing  
Samson Bélair/Deloitte &  
Touche  
SAP Canada  
Saputo Inc.  
Scotia McLeod  
SDL International  
ShopMedia  
Showtime Arabia  
Signotech Inc.  
SKF Canada Limited  
SNC Lavalin Inc.

SNG Collins Barrow  
Société de Contrôle Johnson,  
S.E.C.  
Société Générale  
Sofio, Ouellet  
Standard Life Assurance  
Company  
Standard Life Investments  
State Street  
Statistics Canada  
Stikeman Elliott  
Style-Isle Inc.  
Syncrude Canada Ltd.  
Tarantella Media Inc.  
Tardif, Murray & Associates Inc.  
TD Bank Financial Group  
TD Canada Trust  
Techno p.o.s. Inc.  
TECSYS  
Tenrox Inc.  
The Shield of Athena Family  
Services  
Thiel Marquage Design  
Tidan Group of Companies  
Tony Shoes Inc.  
Torchia Communications/  
Traductions Centrik  
Towers Perrin  
Traducta  
Transcontinental O'Keefe  
Montreal  
Transcontinental Printing  
Transport Canada  
TSI Systemgroup  
U.S. Consulate General  
Montreal  
Université de Montréal  
Vancity Visa  
Versacom  
ViaPerception Inc.  
Vins Philippe Dandurand Inc.  
ViroChem Pharma Inc.  
VISIONx Inc.  
VLM Food Trading International  
Watson Wyatt Worldwide  
WSBG  
X20 Media







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